

Multi-Year Projects and Programs Summary

As described in the Readers' Guide, developing the capital projects list begins in July of the previous year, with updates to the six-year Capital Improvement Plan (CIP) and Major Maintenance Programs. Borough Departments and the School District are asked for their input regarding the capital improvement and major maintenance project data compiled the previous year. These submittals result in the deletion of projects completed, addition of new projects, changes in requested year, changes in project descriptions and project modifications. The Public Works Department assists the Capital Improvements Committee in prioritization, cost estimating, and project scoping. The Mayor presents an information copy of the Six-Year Program to the Assembly in late September. Hearings are held and the capital requests for State capital funding are finalized and a capital funding request is submitted in November to the Interior Delegation of the legislature. Lists of non-capital multi-year projects and programs are prepared during the development of departmental annual operating budgets. Considering the availability of funding, the highest-ranked non-capital projects and programs and the highest-ranked capital improvement projects identified for local funding both become part of the Multi-Year Projects Budget for the following fiscal year.

GOAL

The goal of the Multi-Year Projects is to provide funding for capital projects of \$10,000 or more, which have a useful life of five or more years. In addition, non-capital projects and programs that may cross fiscal years are budgeted in this fund.

EXPENDITURE SUMMARY

The Multi-Year Projects Budget provides funding for projects and programs within several funds from various funding sources. The purpose of this portion of the Multi-Year Projects Budget is to describe the projects and programs, recognize the contribution from specific funds, and provide for an appropriation to the appropriate funds.

<u>Source of Funds</u>	<u>Amount</u>
Contribution from General Fund	\$ 732,500
Contribution from Non-Areawide Fund	25,000
Contribution from Solid Waste Disposal Fund	1,085,000
Contribution from Hotel-Motel Room Tax Fund	840,000
Contribution from Facilities Maintenance Reserve	500,000
Contribution from CAC Enterprise Fund	<u>303,000</u>
	<u>\$3,485,500</u>

The Multi-Year Projects is presented by category type, which shows the various types of expenditures across all the funds and functions, as follows:

<u>Category</u>	<u>Amount</u>
Other Multi-Year Projects and Programs:	
Various – General projects and programs	\$ 732,500
Emergency Medical Services – Special Revenue project	25,000
Solid Waste Disposal projects	645,000
FCVB Grant – Special Revenue program	840,000
Contributions to Reserve Funds:	
Facilities Maintenance	803,000
Landfill Closure	<u>440,000</u>
	<u>\$3,485,500</u>

The project descriptions and Appropriations information are presented by budget line-item. The Budget Worksheets provide further project details, such as total funding sources, line-item detail project budgets, and information as to the impact of the projects on the FY 2005, or future, operating budgets.

**MULTI-YEAR PROJECTS BUDGET
DETAILED PROJECT DESCRIPTIONS**

Capital Matching Grant Program Projects

The Capital Matching Grant Program (CMGP) was established by the 1993 Legislature to: 1) provide a capital project funding system that is equitable to municipalities and unincorporated communities throughout the state; and 2) enhance the role of communities in initiating and prioritizing the construction of capital projects.

No amounts are included in the FY 2005 budget for local matches to CMGP projects. The listing of projects shown below represents the Borough's CMGP project requests for FY 2005. However, because FY 2004 CMGP funds were vetoed by the governor, the FY 2005 budget does not anticipate receipt of funding for any new CMGP projects in FY 2005. Therefore, the FY 2005 budget does not include appropriations for local matching funds for CMGP projects, as shown in the following schedule, Capital Matching Grant Program Projects – Local Match. If any new CMGP funding is received, both the state grant funds and the local matches will require appropriation.

Three of the projects on the CGMP list, marked with an asterisk, are either mandatory or deemed to be critical, and are also included in the Other Multi-Year Projects list, to be funded either wholly or in part with local funds.

1. * Public Works – Boroughwide – Fire/Life/Safety Projects (project total: \$200,000)
This project would provide borough-wide block grant funds for fire/life/safety projects for the correction of any immediate fire/life/safety issues that arise during the course of the year. The project(s) will be designed during FY 2005 and construction will be completed during FY 2005 and FY 2006. The project(s) is expected to have no impact on current or future operating budgets but will protect the Borough from incurring possible liability.
2. * Public Works – Tanana River Levee Annual Major Maintenance (project total: \$48,000)
This project would provide needed levee maintenance work. By agreement with the Army Corps of Engineers, the Borough must perform an annual inspection and complete required maintenance, including hydro axing and placement of gravel and riprap at the levee's internal drainage channels and groins. The project will be designed during FY 2005 and constructed during FY 2006. The project is expected to have no impact on current or future operating budgets, but will allow for continued stabilized capital maintenance costs.
3. Emergency Operations – North Star Volunteer Fire Department Station #1 Ventilation & Vehicle Exhaust System (project total: \$60,000.) This project is to provide funding for the Ventilation and Vehicle Exhaust System for the North Star Volunteer Fire Department Station #1. The project is expected to have no impact on current or future operating budgets except to allow for continued stabilized maintenance costs.
4. * Public Works – Boroughwide Roof Condition Survey (project total: \$125,000)
This project would provide a needed Borough-wide roof condition inventory including infrared imaging, hazardous materials analysis, physical inspection, cost estimating and recommendations for short and long term maintenance and replacement. The project will be completed during FY 2005. The project is expected to have no impact on current or future operating budgets, but will benefit the Borough's long-range capital projects plan to adequately maintain our facilities.
5. Parks and Recreation – Playground Safety Upgrades (project total: \$40,000)
This project is to renovate existing facilities by resurfacing playgrounds and upgrading equipment to meet current ASTM #1487 standards. The project will be designed during FY 2005 and constructed during FY 2006. In addition to reducing the Borough's risk at playgrounds, this project is expected to produce a savings in maintenance costs of approximately \$400 annually.
6. Rural Services/Emergency Operations Facility – Upgrade Facility, HVAC, & Emergency Systems (project total: \$225,000)
This project would provide a general remodel to include health/safety issues and facility use improvements for an area that was converted operationally from a computer room to office area, with walls, new paint and carpet throughout the building. Work will also include a major upgrade of HVAC,

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emergency power, fire alarm, sprinkler, and communications systems for emergency operations. The project will be designed during FY 2005 and constructed during FY 2006. The project is expected to have no impact on current or future operating budgets but will improve operating efficiency and the work environment.

7. Haystack Road Service Area – Haystack Drive Ice Overflow Repairs (project total: \$55,000)
This project would provide ditch, culvert and general drainage and roadway improvements necessary to mitigate ice overflow problems. The project will be designed during FY 2005 and constructed during FY 2006. The project is expected to have a minor maintenance impact on future operating budgets of the Haystack Road Service Area.
8. Badger Elementary School – Delivered Drinking Water System (project total: \$275,000)
This project would replace and repair the potable water system (drinking water) and includes installation of a holding tank system and associated piping for delivered water. The existing well water system does not meet required standards. The project will be designed during FY 2005 and constructed during FY 2006. The project is expected to cause an increase (to pay for water delivery) on future School District operating budgets.
9. Big Dipper Ice Arena – Replace Football Scoreboard (project total: \$26,500)
This project would replace the football scoreboard. The existing scoreboard is old, unreliable, and in very poor condition and approaching failure. Parts are no longer available for repairs. The project will be designed during FY 2005 and constructed during FY 2006. If this project is not funded, the football field will no longer be suitable for regulation high school or youth football games, resulting in a revenue loss of \$1,500 per year.
10. Public Works – Boroughwide Exterior Building Condition Survey (project total: \$100,000)
This project would provide a needed Borough-wide exterior building (walls, windows, insulation, etc.) condition inventory including infra-red imaging, hazardous materials analysis, physical inspection, cost estimating and recommendations for short and long term maintenance and replacement. The project will be completed during FY 2005. The project is expected to have no impact on current or future operating budgets but will benefit the Borough's long-range capital projects plan to adequately maintain our facilities.
11. Animal Shelter – Emergency Power & Fire Sprinkler System (project total: \$175,000)
This project would provide a fire sprinkler system for the facility for increased fire protection. Work would also include wiring the building for emergency power to allow outside plug-in of a portable generator and transfer of electrical load in the advent of municipal system failure. The project will be designed during FY 2005 and constructed during FY 2006. The project is expected to have no impact on current or future operating budgets.

Other Multi-Year Projects and Programs

1. Public Works – Boroughwide – Fire/Life/Safety Projects (project total: \$100,000)
This project would provide borough-wide funds for fire/life/safety projects for the correction of any immediate fire/life/safety issues that arise during the course of the year. The project(s) will be designed during FY 2005 and construction will be completed during FY 2005 and FY 2006. The project(s) is expected to have no impact on current or future operating budgets but will protect the Borough from incurring possible liability.
2. Tanana River Levee Annual Major Maintenance (project total: \$48,000)
This project would provide needed levee maintenance work. By agreement with the Army Corps of Engineers, the Borough must perform an annual inspection and complete required maintenance, including hydro axing and placement of gravel and riprap at the levee's internal drainage channels and groins. The project will be designed during FY 2005 and constructed during FY 2006. The project is

**MULTI-YEAR PROJECTS BUDGET
DETAILED PROJECT DESCRIPTIONS**

expected to have no impact on current or future operating budgets, but will allow for continued stabilized capital maintenance costs.

3. Public Works – Boroughwide Roof Condition Survey (project total: \$100,000)
This project would provide a needed Borough-wide roof condition inventory including infrared imaging, hazardous materials analysis, physical inspection, cost estimating and recommendations for short and long term maintenance and replacement. The project will be completed during FY 2005. The project is expected to have no impact on current or future operating budgets, but will benefit the Borough's long-range capital projects plan to adequately maintain our facilities.
4. Hez Ray Paving Parking (\$400,000)
The parking lots at the Big Dipper and Hez Ray Complex are in dire need of repair and re-pavement. The paving of the Big Dipper and the softball complex parking lots at the Hez Ray Complex is funded by a FY 2004 appropriation of \$600,000 and \$400,000 of lapsing funds from the end of FY 2004. Paving and completion of this project is expected to occur in FY 2005, preferably by the end of summer 2004. This project is expected to have no impact on current or future operating budgets but will benefit the Borough's long-range capital projects plan to adequately maintain our facilities.
5. General Services/Computer Services – Upgrade Data Back-Up Capacity for Two Remote Sites (project total: \$12,000)
Distance constraints limit data transfer speeds to our farthest-away sites. The quantity of data has grown to where backups take too long over these slow links. Currently the backups frequently extend into Monday, which slows the normal network traffic. In addition, if the users have several files open on Monday, while backup is ongoing, those files do not back up properly. Faster links or on-site backup capability will allow all backups to complete over a normal weekend.
6. Community Planning / 2nd Floor Conference Room (project total: \$22,500)
Remodel 2nd floor to create a conference room that the 2nd floor is lacking and improve utilization of limited space. This area will be for the use of all 2nd floor departments. Benefits include better utility and efficiency of space, more security, less disruption to meetings, increased public benefit, and improved safety. Currently, the Community Planning library is used for a conference area with a safety issue that shelving is not attached to walls. New conference area will anchor all shelving to walls. Plan developed by staff from all three departments with consensus floor wide.
7. Community Planning/Administration – Update Borough Code Title 17, the Subdivision Ordinance (project total: \$25,000)
Title 17 is 19 years old, has many deficiencies regarding road standards, soil suitability (especially since ADEC no longer reviews plats), access issues, and many outdated procedures to solve platting problems. By revising Title 17, we will be able to streamline platting review and thereby reduce staff time in processing applications. In addition, by improving road standards, public costs will be minimized for rebuilding, repairing and maintaining subdivision roads in the future. In addition public safety will be enhanced throughout the community through better design of subdivisions. By proceeding with revision now, we will lessen future public and governmental costs due to inflation.
8. Community Planning/Planning and Zoning – Comprehensive Plan (project total: \$25,000)
The Comprehensive Plan for the Borough is 20 years old. We have been working for 2.5 years and are now completing a new regional component of the plan. Next we will begin work on detailed land use plans for the various cities and communities within the Borough. Several land use concerns and issues have surfaced along with portents of increased economic and population growth (Striker Brigade, Pogo Mine, Gas Line) that demonstrate the need for the community to have a plan to entertain and absorb growth and change. With the new plans, land use conflicts will be minimized, and long-term quality of life issues will be enhanced. We have exhausted our initial \$50,000 grant for plan development. By continuing our planning efforts we will capitalize on the investment we have made in outreach, community involvement, and community interest momentum we have established.

**MULTI-YEAR PROJECTS BUDGET
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9. Emergency Operations/Emergency Management – Jaws of Life Equipment Replacement (project total: \$25,000)
This project would upgrade an eleven year-old Hurst Hydraulic Power Unit with ram and spreader for EMS agents because of serviceability, technology and reliability upgrade needs. This project would be prepared for bid and purchased during FY 2005. The project is expected to have no impact on current or future operating budgets except to allow for continued stabilized maintenance costs.
10. Public Works/Solid Waste Disposal – Landfill Loader Replacement (project total: \$300,000)
This project replaces the Volvo L150C loader no longer covered under a repair and maintenance contract, and which is used at all three disposal areas. This project is expected to have annual maintenance and repair costs.
11. Public Works/Solid Waste Disposal – Main Landfill Building Continued Renovations (project total: \$250,000)
This project provides ongoing capital repairs to renovate the Main Landfill Building's exterior, paint, garage doors and miscellaneous repairs. This project is expected to have no impact on current or future operating budgets.
12. Public Works/Solid Waste Disposal – Household Hazardous Waste Facility Expansion (project total: \$95,000)
This project provides for a HHW expansion design project. The waste stream has doubled and the existing facility cannot adequately handle these quantities. This project is expected to have an impact on future budgets.
13. Fairbanks Convention and Visitors Bureau Grant (project total: \$840,000)
This expenditure is to fund a grant to the Fairbanks Convention and Visitors Bureau (FCVB) for destination marketing. The grant is expected to have no direct impact on current or future operating budgets, but it is expected to benefit the Fairbanks area economy.

Contributions to Reserve Funds

1. Public Works – Facilities Maintenance Reserve (total: \$803,000)
See separate tab entitled "Facilities Major Maintenance & 6-Year Plan".
2. Public Works/Solid Waste Disposal – Landfill Closure Reserve (total: \$440,000)
This project continues to reserve funds for phased closure of the South Cushman Landfill. This project is expected to have no impact on current or future operating budgets.

**FY 2004–2005 Budget
Fairbanks North Star Borough**

Multi-Year Projects Budget

Capital Matching Grant Program Projects - Local Match								
Note: No amounts are included in the FY 2005 budget for local matches to CMGP projects. However, three of the projects on the CGMP list, marked with an asterisk, are either mandatory or deemed to be critical, and so, are included in the Other Multi-Year Projects list, funded either wholly or in part with local funds.								
Line-Item	Description	Total Cost (rounded)	State Grant	Local Effort	Appropriations by Funding Source			
					General Fund	Non-Areawide Fund	Service Areas Fund	Total Local Funding Sources
Buildings and Structures	*Boroughwide Fire/Life/Safety Projects	\$200,000	\$140,000	\$	\$	\$	\$	\$0
Other Contractual	*Tanana River Levee Annual Major Maintenance	48,000	33,600					0
Buildings and Structures	North Star VFD Station #1 Ventilation & Vehicle Exhaust System	60,000	42,000					0
Other Contractual	*Boroughwide Roof Condition Survey	125,000	87,500					0
Land and Land Improvements	Playground Safety Upgrades	40,000	28,000					0
Buildings and Structures	Rural Services/EO Facility - Upgrade Facility, HVAC, & Emergency Systems	225,000	157,500					0
Land and Land Improvements	Haystack Road Service Area - Haystack Drive Ice Overflow Repairs	55,000	38,500					0
Buildings and Structures	Badger Elem - Delivered Drinking Water System	275,000	192,500					0
Land and Land Improvements	Big Dipper - Replace Football Scoreboard at Big Dipper	26,500	18,550					0
Other Contractual	Boroughwide Exterior Building Condition Survey	100,000	70,000					0
Buildings and Structures	Animal Shelter - Emergency Power & Fire Sprinkler System	175,000	122,500					0
		\$1,329,500	\$930,650	\$0	\$0	\$0	\$0	\$0

Other Multi-Year Projects and Programs								
Line-Item	Description	Total Cost (rounded)	Appropriations by Funding Source					Total Local Funding Sources
			General Fund	Non-Areawide Fund	Solid Waste Disposal Fund	Hotel-Motel Tax Fund	Facilities Maintenance Reserve	
Buildings and Structures	Boroughwide Fire/Life/Safety Projects	\$100,000	\$100,000	\$	\$	\$	\$	\$100,000
Other Contractual	Tanana River Levee Annual Major Maintenance	48,000	48,000					48,000
Buildings and Structures	Boroughwide Roof Condition Survey	100,000					100,000	100,000
Land and Land Improvements	Hez Ray Phase II Paving	400,000					400,000	400,000
Repairs & Maint. - Buildings & Grounds	Upgrade Data Back-Up Capacity for Two Remote Sites	12,000	12,000					12,000
Buildings and Structures	Community Planning / 2 nd Floor Conference Room	22,500	22,500					22,500
Other Contractual	Update Borough Code Title 17	25,000	25,000					25,000
Other Contractual	Comprehensive Plan	25,000	25,000					25,000
Machinery & Equipment	Jaws of Life Equipment Replacement	25,000		25,000				25,000
Rolling Equipment	Landfill Loader Replacement	300,000			300,000			300,000
Buildings and Structures	Main Landfill Building Continued Renovations	250,000			250,000			250,000
Buildings and Structures	Household Hazardous Waste Facility Expansion	95,000			95,000			95,000

FY 2004–2005 Budget
Fairbanks North Star Borough

Multi-Year Projects Budget

Other Multi-Year Projects and Programs								
Line-Item			Appropriations by Funding Source					Total Local Funding Sources
			General Fund	Non-Areawide Fund	Solid Waste Disposal Fund	Hotel-Motel Tax Fund	Facilities Maintenance Reserve	
Description		Total Cost (rounded)						
Other Contractual	Fairbanks Convention and Visitors Bureau grant	840,000				840,000	840,000	
		\$2,242,500	\$232,500	\$25,000	\$645,000	\$840,000	\$500,000	
							\$2,242,500	

Contributions to Reserve Funds								
Line-Item			Appropriations by Funding Source					Total Local Funding Sources
			General Fund	Solid Waste Disposal Fund			CAC Enterprise Fund	
Description		Total Cost						
Buildings and Structures	Facilities Maintenance Reserve	\$803,000	\$500,000				\$303,000	
Other Capital	Landfill Closure Reserve	440,000		440,000			440,000	
		\$1,243,000	\$500,000	\$440,000			\$303,000	
							\$1,243,000	

Total General Fund, Non-Areawide Fund, Solid Waste Disposal Fund, Hotel-Motel Tax Special Revenue Account, Facilities Maintenance Reserve, Landfill Closure Reserve, and Consolidated Road Service Area Motor Vehicle Tax Reserve:

Total All Funds: **\$3,485,500**

**Multi-Year Projects
Summary**

	2001/02 Actual	2002/03 Actual	2003/04 Approved	2003/04 Revised	2004/05 Recommended	2004/05 Approved
PERSONNEL SERVICES						
Permanent Salaries	-	-	-	-	-	-
Overtime Wages	-	-	-	-	-	-
Temporary Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Subtotal:	-	-	-	-	-	-
COMMODITIES						
Office Supplies	-	-	-	-	-	-
Computer Stuff	60,000	-	-	-	-	-
Operating Supplies	-	-	-	-	-	-
Books and Periodicals	-	-	-	-	-	-
Repair and Maint. Supplies	-	-	-	-	-	-
Clothing Supplies	-	-	-	-	-	-
Motor Fuels and Lubricants	-	-	-	-	-	-
Equipment Parts	-	-	-	-	-	-
Subtotal:	60,000	-	-	-	-	-
CONTRACTUAL SERVICES						
Professional Services	-	-	-	-	-	-
Communications	-	-	-	-	-	-
Travel	-	-	-	-	-	-
Professional Dues/Meetings	-	-	-	-	-	-
Training	-	-	-	-	-	-
Advertising, Printing & Binding	-	-	-	-	-	-
Insurance and Bonding	-	-	-	-	-	-
Repairs & Maint. -Bldg. & Grounds	-	-	-	-	12,000	12,000
Repairs & Maint. -Office Equipment	-	-	-	-	-	-
Repairs & Maint. -Other Equipment	-	-	-	-	-	-
Rent	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Equipment Leases	-	-	-	-	-	-
Other Contractual Services	264,400	14,400	29,000	229,000	598,000	938,000
Subtotal:	264,400	14,400	29,000	229,000	610,000	950,000
Grants Match, Indirect, Awaiting Budget	-	-	334,050	-	1,000,000	-
CAPITAL OUTLAY						
Controlled Assets	-	-	-	-	-	-
Buildings & Structures	2,292,246	4,298,980	310,000	358,000	1,067,500	1,770,500
Office Furniture	-	-	-	-	-	-
Office Equipment	51,510	50,000	95,000	95,000	-	-
Rolling Equipment	296,940	39,000	450,000	489,000	300,000	300,000
Machinery & Equipment	18,000	-	100,000	100,000	25,000	25,000
Land & Land Improvements	69,950	1,165,100	300,000	300,000	-	-
Library Materials	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-
Other Capital Items	473,000	440,000	440,000	440,000	440,000	440,000
Subtotal:	3,201,646	5,993,080	1,695,000	1,782,000	1,832,500	2,535,500
GRAND TOTAL:	3,526,046	6,007,480	2,058,050	2,011,000	3,442,500	3,485,500 *

*Includes Facilities Major Maintenance Reserve Funding of \$500,000
(See Facilities Major Maintenance Tab for details)