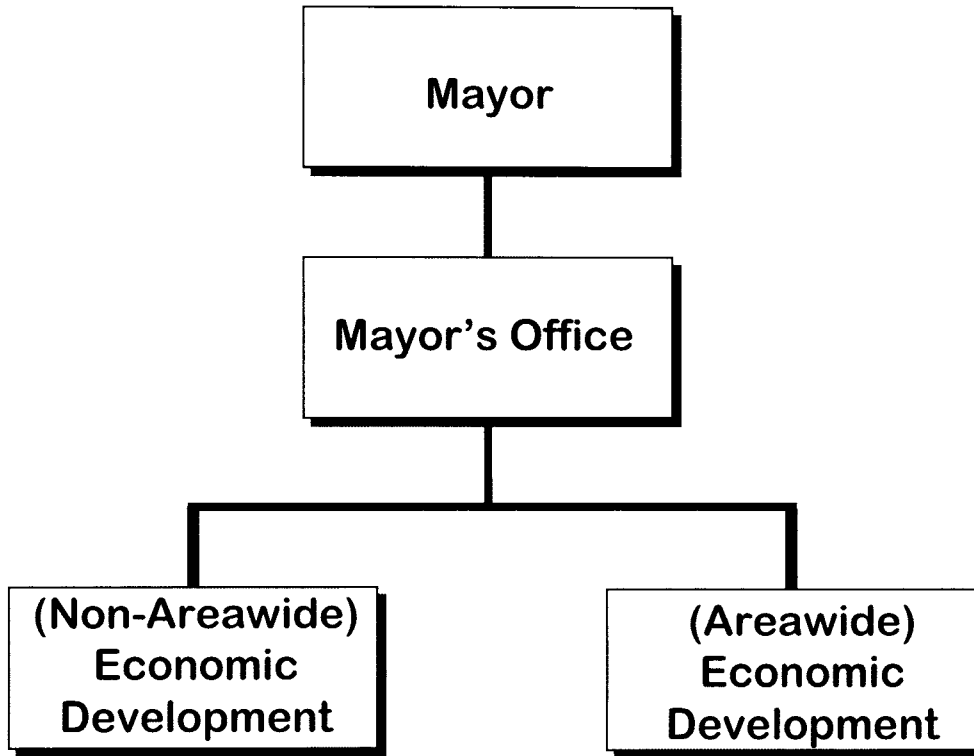


Department of Mayor



FY 2008–2009 Budget
Fairbanks North Star Borough

PROGRAM BUDGET SUMMARY

MAYOR'S DEPARTMENT – SUMMARY

MISSION

THE MISSION OF THE OFFICE OF THE MAYOR IS TO: EFFICIENTLY AND EFFECTIVELY ADMINISTER ONGOING OPERATIONS AND FUNCTIONS OF THE BOROUGH; ADVOCATE FOR THE BEST INTERESTS OF THE CITIZENS OF THE BOROUGH; PROTECT AND DEFEND THE BEST INTERESTS OF THE CITIZENS OF THE BOROUGH; FACILITATE ECONOMIC GROWTH; AND PROVIDE COMMUNITY DIRECTION AND PRINCIPLED LEADERSHIP.

Major Long-Term Issues and Concerns

- Reducing the cost of energy to the community
- Maintaining the relationship whereby the real rate of taxation in dollars does not exceed the per capita income rate of growth
- Continuing economic growth and new construction trends in future years
- Providing high quality, community supported services to the public
- Limiting the impact of PERS/TRS unfunded liability on local taxpayers

Goals and Objectives for FY 2009

- Decrease property tax collections below FY 2008 levels on existing property (excluding TAPS)
- Maintain high quality, community supported services while reducing tax collections on existing properties through economic development and new construction growth
- Absorb increased costs of energy, education, and other inflationary costs without increasing total expenses through hard budget decisions
- Require that the Borough government maintain the highest standards of financial reporting

Significant Budget Highlights

- Property Tax collection reduced on existing properties (excluding TAPS)
- Reserve for TAPS valuation funded by taxes on pipeline
- Economic Development through FCVB, FEDC, and the Economic Development Commission
- Education Funding Increase - \$2.0 million or 4.7% Increase
- Mill Rate reduction of .9 mills

Previous Year's Accomplishments

See accomplishments at the departmental and division level.

Dept: Mayor
Div: Mayor's Office - Administration

	2005/06 Actual	2006/07 Actual	2007/08 Approved	2007/08 Revised	2008/09 Recommended	2008/09 Approved
PERSONNEL SERVICES						
Permanent Salaries	425,300	445,270	458,930	458,930	474,900	474,900
Overtime Wages	18	-	630	630	630	630
Temporary Salaries	6,239	-	5,720	5,720	5,720	5,720
Benefits	235,093	279,269	291,870	291,870	302,940	302,940
Subtotal:	666,650	724,539	757,150	757,150	784,190	784,190
COMMODITIES						
Office Supplies	4,231	4,099	4,000	4,000	4,000	4,000
Computer Supplies	236	203	500	500	500	500
Operating Supplies	-	-	-	-	-	-
Books and Periodicals	4,220	4,472	4,000	4,000	4,000	4,000
Repair and Maint. Supplies	167	93	200	200	200	200
Clothing Supplies	-	-	-	-	-	-
Motor Fuels and Lubricants	-	-	-	-	-	-
Equipment Parts	-	-	-	-	-	-
Subtotal:	8,854	8,867	8,700	8,700	8,700	8,700
CONTRACTUAL SERVICES						
Professional Services	52,000	48,000	81,600	91,600	81,600	81,600
Communications	175	300	22,200	8,700	22,200	22,200
Travel	19,366	21,375	17,540	17,540	15,790	15,790
Professional Dues/Meetings	7,538	21,037	26,000	24,400	26,000	26,000
Training	475	250	400	400	360	360
Advertising, Printing & Binding	6,103	12,178	3,650	5,250	3,650	3,650
Insurance and Bonding	-	-	-	-	-	-
Repairs & Maint. -Bldg. & Grounds	-	-	-	-	-	-
Repairs & Maint. -Office Equipment	144	144	200	200	200	200
Repairs & Maint. -Other Equipment	-	-	-	-	-	-
Rent	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Equipment Leases	-	-	-	-	-	-
Other Contractual Services	935	2,770	5,000	8,500	5,000	5,000
Subtotal:	86,736	106,054	156,590	156,590	154,800	154,800
Grants Match, Indirect, Awaiting Budget	-	-	-	-	-	-
CAPITAL OUTLAY						
Controlled Assets	-	1,869	-	-	-	-
Buildings & Structures	-	-	-	-	-	-
Office Furniture	-	-	-	-	-	-
Office Equipment	-	-	-	-	-	-
Rolling Equipment	-	-	-	-	-	-
Machinery & Equipment	-	-	-	-	-	-
Land & Land Improvements	-	-	-	-	-	-
Library Materials	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-
Other Capital Items	-	-	-	-	-	-
Subtotal:	-	1,869	-	-	-	-
GRAND TOTAL:	762,240	841,329	922,440	922,440	947,690	947,690

FUNDING SOURCE:
General Fund Revenues

PROGRAM BUDGET SUMMARY

MAYOR'S DEPARTMENT – ECONOMIC DEVELOPMENT - AREAWIDE

MISSION/Program Description

THE MISSION OF THE ECONOMIC DEVELOPMENT DIVISION IS TO GROW, DIVERSIFY, AND DEFEND THE FAIRBANKS NORTH STAR BOROUGH'S ECONOMIC BASE. In collaboration with other local, state, and national community and economic development organizations, deepen the community's understanding of economic development theory and practice, thereby furthering the local community's capacity to strengthen, and willingness to invest in developing their economic base. Work with other community and economic development organizations to develop and implement economic development strategies, transforming them into coordinated marketing, recruitment, development, and retention successes. Work with the Economic Development Commission; manage the Borough's Alaska Regional Development Organization's (ARDOR) projects, write and publish quarterly analysis of local economic situations, challenges and opportunities; conduct economic impact analysis of local projects; ensure the Comprehensive Economic Development Strategy (CEDs) is maintained and assist organizations in implementing the CEDs.

Major Long Term Issues and Concerns

The major long-term issues facing this Division continue to be high energy costs and our dependence upon state and federal government expenditures. First, high energy costs force the Borough and its regional partners to spend a great deal of discretionary and non-discretionary funds on heat, power and fuel for basic needs. These expenditures slow our economy – negatively impacting our growth potential. Secondly, dependence on government expenditures makes us vulnerable to political vicissitudes. Some government spending reflects our strategic physical and political location and is therefore less vulnerable to politics, other spending is more vulnerable. This dependence can best be addressed by diversifying our economic base and strengthening our strategic attributes. By understanding the impact of high energy costs and creatively pursuing alternatives we can position ourselves for sustainable growth; by focusing on diversification and investing in expanding our economic base we can strengthen our reason for hosting state and federal government agencies and become more self-sustaining.

Objectives for FY 2009

- Expand Gross Borough Product by 2%.
- Increase average annual wage by 1.5%.
- Increase annual average monthly employment by 5%.
- Work with local partners to develop sustainable and affordable energy resources.
- Build or cause to be built an All Alaska Natural Gasline.

Significant Budget Changes

- None

Previous Year's Accomplishments

- Successfully challenged Alaska Department of Labor and US Census population estimates. Documenting a 9 - 10% population undercount.
- Partnered with Downtown Association Fairbanks to develop Vision Fairbanks plan and implementation strategy.
- Published quarterly analysis describing the local economy and analyzing local economic opportunities and concerns.
- In collaboration with FEDC, UAF, CCHRC, founded Alaska Sustainable Energy Center as the northern center for sustainable energy research.
- Submitted All Alaska Natural Gasline Project Application.

**Dept: Mayor's Office
Div: Economic Development
Measures & Statistical Accomplishments**

The FNSB intends to measure the success of this section by the use of the following measures, over time.

<u>Measures*</u>	<u>2004/05</u> <u>Actual</u>	<u>2005/06</u> <u>Actual</u>	<u>2006/07</u> <u>Budget</u>	<u>2007/08</u> <u>Budget</u>	<u>2008/09</u> <u>Budget</u>
Measure 1. Change in Gross Borough Product	2.7%	1.7%	2.0%	1.55%**	2.0%
Measure 2. Change in average annual monthly employment	3.7%	2.7%	0.6%	0.6%	1.5%
Measure 3. Change in average monthly wage	2.9%	4.0%	5.2%	unavailable***	5.0%
Measure 5. Change in unemployment rate		-0.6%	0.0%	-0.5%	0

Additional Statistical Accomplishments

Assisted local businesses and non-profits by providing information about funding opportunities, developing their business, the economy and referrals.

242	278	300	372	15%
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Conducted economic development summits, trainings, increase economic development capacity of borough.

11	15	20	26	10%
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Challenged US Census and DOL population estimate

Documented that FNSB population was 9-10% undercounted; DCCED and US Census adjusted 2006 estimates to reflect revised estimate. Preparing for successful decennial census.

Advanced Gas Pipeline Project

All Alaska Gas Pipeline application filed with state, initially rejected, now being reconsidered.

Challenges

Energy prices consuming discretionary and non-discretionary income.

2008 Stryker Brigade deployment.

Lack of available trained workforce to fill job openings.

Local, state, and government employees constitute 43% of total employment.

Additional Accomplishments

Firmly re-established Fairbanks as Regional Hub for Interior and Northern Alaska.

Founded Alaska Sustainable Energy Center.

Write quarterly analysis of FNSB economy and opportunities or challenges.

*All of the measures are reported by other sources on a calendar year basis.

**2007 data not available until March 2008; reflects data through third quarter only.

***2007 data not available until April, 2007.

****June 2004 Wells Fargo changed their reporting from a regional basis to FNSB specific branches.

Dept: Mayor
Div: Economic Development - Areawide

	2005/06 Actual	2006/07 Actual	2007/08 Approved	2007/08 Revised	2008/09 Recommended	2008/09 Approved
PERSONNEL SERVICES						
Permanent Salaries	-	-	-	-	-	-
Overtime Wages	-	112	-	-	-	-
Temporary Salaries	891	4,485	-	-	-	-
Benefits	8	506	-	-	-	-
Subtotal:	899	5,103	-	-	-	-
COMMODITIES						
Office Supplies	-	-	-	-	-	-
Computer Supplies	-	-	-	-	-	-
Operating Supplies	-	-	-	-	-	-
Books and Periodicals	-	-	-	-	-	-
Repair and Maint. Supplies	4,726	-	-	-	-	-
Clothing Supplies	-	-	-	-	-	-
Motor Fuels and Lubricants	-	-	-	-	-	-
Equipment Parts	-	-	-	-	-	-
Subtotal:	4,726	-	-	-	-	-
CONTRACTUAL SERVICES						
Professional Services	23,775	44,445	-	75,000	-	-
Communications	-	-	-	-	-	-
Travel	5,878	11,507	-	1,000	-	-
Professional Dues/Meetings	5,000	30,130	-	-	-	-
Training	2,840	1,031	-	-	-	-
Advertising, Printing & Binding	1,750	-	-	-	-	-
Insurance and Bonding	-	-	-	-	-	-
Repairs & Maint. -Bldg. & Grounds	-	-	-	-	-	-
Repairs & Maint. -Office Equipment	-	-	-	-	-	-
Repairs & Maint. -Other Equipment	-	-	-	-	-	-
Rent	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Equipment Leases	-	-	-	-	-	-
Other Contractual Services	36,572	13,730	-	-	-	-
Subtotal:	75,815	100,843	-	76,000	-	-
Grants Match, Indirect, Awaiting Budget	-	-	150,000	74,000	150,000	150,000
CAPITAL OUTLAY						
Controlled Assets	-	-	-	-	-	-
Buildings & Structures	-	-	-	-	-	-
Office Furniture	-	-	-	-	-	-
Office Equipment	-	-	-	-	-	-
Rolling Equipment	-	-	-	-	-	-
Machinery & Equipment	16,515	-	-	-	-	-
Land & Land Improvements	-	-	-	-	-	-
Library Materials	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-
Other Capital Items	-	-	-	-	-	-
Subtotal:	16,515	-	-	-	-	-
GRAND TOTAL:	97,955	105,946	150,000	150,000	150,000	150,000
FUNDING SOURCE:						
General Fund Revenues						

PROGRAM BUDGET SUMMARY

MAYOR'S DEPARTMENT – ECONOMIC DEVELOPMENT – NON-AREAWIDE

MISSION/Program Description

THE MISSION OF THE ECONOMIC DEVELOPMENT DIVISION IS TO GROW, DIVERSIFY, AND DEFEND THE FAIRBANKS NORTH STAR BOROUGH'S ECONOMIC BASE. In collaboration with other local, state, and national community and economic development organizations, deepen the community's understanding of economic development theory and practice, thereby furthering the local community's capacity to strengthen, and willingness to invest in developing. their economic base. Work with other community and economic development organizations to develop and implement economic development strategies, transforming them into coordinated marketing, recruitment, development, and retention successes. Work with the Economic Development Commission; manage the Borough's Alaska Regional Development Organization's (ARDOR) projects, write and publish quarterly analysis of local economic situations, challenges and opportunities; conduct economic impact analysis of local projects; ensure the Comprehensive Economic Development Strategy (CEDS) is maintained and assist organizations in implementing the CEDS.

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Significant Budget Changes

- None

Previous Year's Accomplishments

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- Published quarterly analysis describing the local economy and analyzing local economic opportunities and concerns.
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- Submitted All Alaska Natural Gasline Project Application.

Dept: Mayor
Div: Economic Development - Non-Areawide

	2005/06 Actual	2006/07 Actual	2007/08 Approved	2007/08 Revised	2008/09 Recommended	2008/09 Approved
PERSONNEL SERVICES						
Permanent Salaries	-	-	-	-	-	-
Overtime Wages	-	-	-	-	-	-
Temporary Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Subtotal:	-	-	-	-	-	-
COMMODITIES						
Office Supplies	107	143	250	250	250	250
Computer Supplies	99	175	500	700	500	500
Operating Supplies	-	3,934	-	-	-	-
Books and Periodicals	-	923	250	790	250	250
Repair and Maint. Supplies	-	670	-	-	-	-
Clothing Supplies	-	-	-	-	-	-
Motor Fuels and Lubricants	-	-	-	-	-	-
Equipment Parts	-	-	-	-	-	-
Subtotal:	206	5,845	1,000	1,740	1,000	1,000
CONTRACTUAL SERVICES						
Professional Services	73,363	39,745	-	25,000	-	-
Communications	12	21	-	100	-	-
Travel	27,724	4,109	5,000	5,000	5,000	5,000
Professional Dues/Meetings	1,095	1,002	500	19,000	500	500
Training	-	-	-	23,000	-	-
Advertising, Printing & Binding	302	975	-	33,500	-	-
Insurance and Bonding	-	-	-	-	-	-
Repairs & Maint. -Bldg. & Grounds	-	3,690	-	-	-	-
Repairs & Maint. -Office Equipment	-	-	-	-	-	-
Repairs & Maint. -Other Equipment	-	-	-	-	-	-
Rent	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Equipment Leases	-	-	-	-	-	-
Other Contractual Services	176,218	29,133	-	4,000	-	-
Subtotal:	278,714	78,675	5,500	109,600	5,500	5,500
Grants Match, Indirect, Awaiting Budget	60,000	65,000	215,000	110,160	215,000	215,000
CAPITAL OUTLAY						
Controlled Assets	798	-	-	-	-	-
Buildings & Structures	-	-	-	-	-	-
Office Furniture	-	-	-	-	-	-
Office Equipment	-	-	-	-	-	-
Rolling Equipment	-	-	-	-	-	-
Machinery & Equipment	-	-	-	-	-	-
Land & Land Improvements	-	-	-	-	-	-
Library Materials	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-
Other Capital Items	-	-	-	-	-	-
Subtotal:	798	-	-	-	-	-
GRAND TOTAL:	339,718	149,520	221,500	221,500	221,500	221,500
FUNDING SOURCE:						
Non-Areawide Fund Revenues						

**Dept: Mayor
Departmental Summary**

	2005/06 Actual	2006/07 Actual	2007/08 Approved	2007/08 Revised	2008/09 Recommended	2008/09 Approved
Personnel Services						
Permanent Salaries	425,300	445,270	458,930	458,930	474,900	474,900
Overtime Wages	18	112	630	630	630	630
Temporary Salaries	7,130	4,485	5,720	5,720	5,720	5,720
Benefits	235,101	279,775	291,870	291,870	302,940	302,940
Subtotal:	667,549	729,642	757,150	757,150	784,190	784,190
Commodities						
Office Supplies	4,338	4,242	4,250	4,250	4,250	4,250
Computer Supplies	335	378	1,000	1,200	1,000	1,000
Operating Supplies	-	3,934	-	-	-	-
Books and Periodicals	4,220	5,395	4,250	4,790	4,250	4,250
Repair and Maint. Supplies	4,893	763	200	200	200	200
Clothing Supplies	-	-	-	-	-	-
Motor Fuels and Lubricants	-	-	-	-	-	-
Equipment Parts	-	-	-	-	-	-
Subtotal:	13,786	14,712	9,700	10,440	9,700	9,700
Contractual Services						
Professional Services	149,138	132,190	81,600	191,600	81,600	81,600
Communications	187	321	22,200	8,800	22,200	22,200
Travel	52,968	36,991	22,540	23,540	20,790	20,790
Professional Dues/Meetings	13,633	52,169	26,500	43,400	26,500	26,500
Training	3,315	1,281	400	23,400	360	360
Advertising, Printing & Binding	8,155	13,153	3,650	38,750	3,650	3,650
Insurance and Bonding	-	-	-	-	-	-
Repairs & Maint. -Bldg. & Grounds	-	3,690	-	-	-	-
Repairs & Maint. -Office Equipment	144	144	200	200	200	200
Repairs & Maint. -Other Equipment	-	-	-	-	-	-
Rent	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Equipment Leases	-	-	-	-	-	-
Other Contractual Services	213,725	45,633	5,000	12,500	5,000	5,000
Subtotal:	441,265	285,572	162,090	342,190	160,300	160,300
Grants Match, Indirect, Awaiting Budget	60,000	65,000	365,000	184,160	365,000	365,000
Capital Outlay						
Controlled Assets	798	1,869	-	-	-	-
Buildings & Structures	-	-	-	-	-	-
Office Furniture	-	-	-	-	-	-
Office Equipment	-	-	-	-	-	-
Rolling Equipment	-	-	-	-	-	-
Machinery & Equipment	16,515	-	-	-	-	-
Land & Land Improvements	-	-	-	-	-	-
Library Materials	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-
Other Capital Items	-	-	-	-	-	-
Subtotal:	17,313	1,869	-	-	-	-
GRAND TOTAL:	1,199,913	1,096,795	1,293,940	1,293,940	1,319,190	1,319,190

FUNDING SOURCES:
 General Fund Revenues
 Non-Areawide Fund Revenues