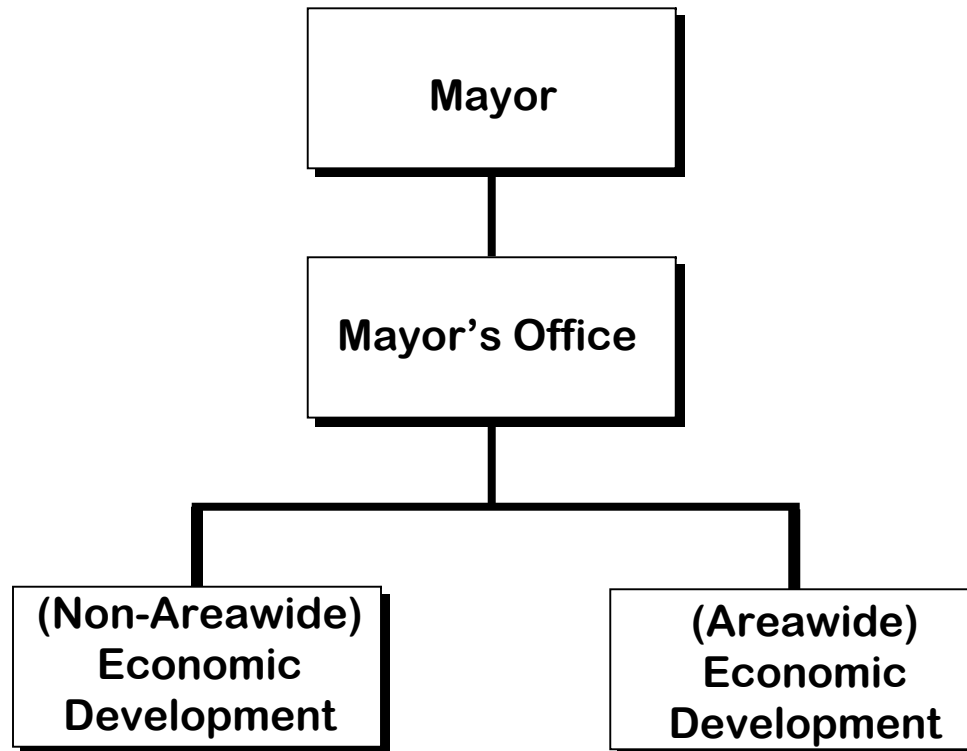


# Department of Mayor



FY 2005–2006 Budget  
Fairbanks North Star Borough

**PROGRAM BUDGET SUMMARY**

MAYOR'S DEPARTMENT – SUMMARY

**MISSION**

**THE MISSION OF THE OFFICE OF THE MAYOR IS TO: EFFICIENTLY AND EFFECTIVELY ADMINISTER ONGOING OPERATIONS AND FUNCTIONS OF THE BOROUGH; ADVOCATE FOR THE BEST INTERESTS OF THE CITIZENS OF THE BOROUGH; PROTECT AND DEFEND THE BEST INTERESTS OF THE CITIZENS OF THE BOROUGH; FACILITATE ECONOMIC GROWTH; AND PROVIDE COMMUNITY DIRECTION AND PRINCIPLED LEADERSHIP.**

**Major Long-Term Issues and Concerns**

- Maintaining a relationship where the real rate of taxation does not exceed the per capital income rate of growth.
- Maintenance of economic growth and new construction trends in to future years.

**Goals and Objectives for FY 2006**

- Institute a broadened and more stable tax base.
- Require that the Borough government maintain the highest standards of economic reporting.
- Formulate a comprehensive road service plan and sustainable funding mechanism.
- Complete a comprehensive review of the Borough's organizational structure.

**Significant Budget Highlights**

Expenditures

- \$1,633,000 - Facilities Major Maintenance Funding
- \$841,700 - General Fund Contribution to Multi Year Projects
- \$975,000 - Bed Tax Revenues to Hotel Motel Room Tax Fund
- \$975,000 – Grant to FCVB: \$975,000 contribution from G/F Bed Tax Revenues
- \$150,000 – Grant to FEDCO with Non-Areawide Funds
- \$150,000 – Additional Funding for Health and Social Services
- \$150,000 – Areawide Economic Development “Awaiting Budget” line item
- \$150,000 – Non-Areawide Economic Development “Awaiting Budget” line item
- \$250,000 – Grants Match in Non-Departmental for Anticipated Grant Matching Dollars
- \$1,477,000 – Education Funding
- \$22,000 – Mayor Budget for Public Communications
- \$65,000 – Reserve for unforeseen time critical events in Non-Departmental

**Previous Year's Accomplishments**

See accomplishments at the departmental and division level.

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**Dept: Mayor**  
**Div: Mayor's Office - Administration**

	2002/03 Actual	2003/04 Actual	2004/05 Approved	2004/05 Revised	2005/06 Recommended	2005/06 Approved
<b>PERSONNEL SERVICES</b>						
Permanent Salaries	330,933	355,398	410,690	410,690	422,530	422,530
Overtime Wages	34	102	630	630	630	630
Temporary Salaries	19,261	14,719	5,720	5,720	5,720	5,720
Benefits	137,560	157,056	211,960	211,960	238,780	238,780
Subtotal:	<u>487,788</u>	<u>527,275</u>	<u>629,000</u>	<u>629,000</u>	<u>667,660</u>	<u>667,660</u>
<b>COMMODITIES</b>						
Office Supplies	4,126	6,964	4,000	4,000	4,000	4,000
Computer Supplies	621	568	500	500	500	500
Operating Supplies	-	-	-	-	-	-
Books and Periodicals	3,033	3,277	4,000	4,000	4,000	4,000
Repair and Maint. Supplies	-	-	-	-	200	200
Clothing Supplies	-	-	-	-	-	-
Motor Fuels and Lubricants	-	-	-	-	-	-
Equipment Parts	-	-	-	-	-	-
Subtotal:	<u>7,780</u>	<u>10,809</u>	<u>8,500</u>	<u>8,500</u>	<u>8,700</u>	<u>8,700</u>
<b>CONTRACTUAL SERVICES</b>						
Professional Services	49,640	42,000	52,500	52,500	48,000	48,000
Communications	54	1,242	22,200	22,200	22,200	22,200
Travel	13,969	16,953	16,810	16,810	17,540	17,540
Professional Dues/Meetings	4,186	2,040	26,000	26,000	26,000	26,000
Training	-	178	400	400	400	400
Advertising, Printing & Binding	3,741	1,803	3,650	3,650	3,650	3,650
Insurance and Bonding	-	-	-	-	-	-
Repairs & Maint. -Bldg. & Grounds	-	-	-	-	-	-
Repairs & Maint. -Office Equipment	-	125	-	-	200	200
Repairs & Maint. -Other Equipment	-	-	-	-	-	-
Rent	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Equipment Leases	-	-	-	-	-	-
Other Contractual Services	100,200	77,435	10,000	10,000	5,000	5,000
Subtotal:	<u>171,790</u>	<u>141,776</u>	<u>131,560</u>	<u>131,560</u>	<u>122,990</u>	<u>122,990</u>
Grants Match, Indirect, Awaiting Budget	-	-	-	-	-	-
<b>CAPITAL OUTLAY</b>						
Controlled Assets	-	2,185	-	-	-	-
Buildings & Structures	-	-	-	-	-	-
Office Furniture	-	-	-	-	-	-
Office Equipment	-	-	-	-	-	-
Rolling Equipment	-	-	-	-	-	-
Machinery & Equipment	-	-	-	-	-	-
Land & Land Improvements	-	-	-	-	-	-
Library Materials	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-
Other Capital Items	-	-	-	-	-	-
Subtotal:	<u>-</u>	<u>2,185</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>GRAND TOTAL:</b>	<u><u>667,358</u></u>	<u><u>682,045</u></u>	<u><u>769,060</u></u>	<u><u>769,060</u></u>	<u><u>799,350</u></u>	<u><u>799,350</u></u>

**FUNDING SOURCE:**  
General Fund Revenues

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FY 2005-2006 Budget  
Fairbanks North Star Borough

**PROGRAM BUDGET SUMMARY**

MAYOR'S DEPARTMENT – ECONOMIC DEVELOPMENT - AREAWIDE

**MISSION/Program Description**

**THE MISSION OF THE ECONOMIC DEVELOPMENT DIVISION IS TO GROW THE ECONOMIC BASE OF THE FAIRBANKS NORTH STAR BOROUGH.** Collaborating with other local, state, and national economic development organizations expand the local community's understanding of economic development theory and practice, thereby developing the capacity of the local community to grow FNSB's economic base. Work with other economic development organizations to develop joint economic development strategies and transform them into coordinated marketing, recruitment, development, and retention efforts. This includes recommending appropriate business incentives and funding options for projects that provide long-term economic benefits to the community. Working with the Economic Development Commission, manage the FNSB Alaska Regional Development Organization's (ARDOR) projects and ensure the Comprehensive Economic Development Strategy is maintained and assist organizations in its implementation.

**Major Long Term Issues and Concerns**

The major long-term issue facing this Division is maintaining the will to invest in economic development while state investment in our borough is being reduced; only by investing in expanding our economic base can we begin to become self-sustaining. Another concern is community-will to undertake new actions required to develop our community for the future. Some examples might be developing business incentives to return empty structures to productive use; investing in an accelerator to develop small businesses and entrepreneurs; investing in utility expansion that will lead to higher level density construction; and increasing private capital investment.

**Objectives for FY 2006**

- Expand Gross Borough Product by 5%.
- Increase total number of jobs in the borough by annual average monthly employment by 2.5%.
- Increase average annual wage by 3%.
- Develop access to additional forms of capital for investment in and around the borough.
- Work with local partners to ensure that the local workforce is prepared for current and future economic opportunities.
- Partner with community to ensure AFN is successful.
- Advance All Alaska Natural Gasline Project.

**Significant Budget Changes**

- ARDOR match increased from \$45,000 to \$60,000 because advanced to the top Tier (Tier III).

**Previous Year's Accomplishments**

- Partnered with FEDC to develop first TIF district in the state.
- Helped FCVB secure 2005 AFN Convention. Potential economic impact: \$4.1 million.
- Assisted Cold Climate Housing Research Center in securing funding to construct phase one of a Cold Weather Test Park in Fairbanks. Potential cumulative economic impact: \$13.5 million.
- Became VISTA umbrella: Authorized to place up to six VISTA members in Economic Development/Poverty Alleviation program development positions.
- Partnered with local economic and workforce development groups to found Interior Alaska Regional Council, dedicated to ensuring that FNSB has a trained workforce for future and current economic opportunities.
- Partnered with FEDC, UAF, and Alaska InvestNet to found NanookTech Accelerator.
- Partnered with Alaska InvestNet, a conduit for making private equity funds available in the FNSB.

**Dept: Mayor's Office  
Div: Economic Development  
Measures & Statistical Accomplishments**

The FNSB intends to measure the success of this section by the use of the following measures, over time.

<u>Measures*</u>	<u>2001/02</u> <u>Actual</u>	<u>2002/03</u> <u>Actual</u>	<u>2003/04</u> <u>Actual</u>	<u>2004/05</u> <u>Budget</u>	<u>2005/06</u> <u>Budget</u>
Measure 1. Change in Gross Borough Product	3.3%	6.0%	5.5%	5.2%	5.0%
Measure 2. Change in average annual wage and salary employment	2.2%	2.2%	1.6%	2.5%**	2.5%
Measure 3. Change in average monthly wage***	2.9%	1.7%	5.7%	n/a***	3.0%
Measure 4. Change in value of loans****	10.0%	10.0%	12.2%	4.2%*****	10.0%
Measure 5. Unemployment rate*****	5.8%	6.7%	6.9%	6.2%	6%

**Additional Statistical Accomplishments**

Webpage embraced by local workforce recruiters and people considering relocating to Fairbanks. (per month)	n/a	n/a	38,000	130.2%	25%
Assisted local businesses and non-profits by providing information about funding opportunities, developing their business, and referrals.	no data	10	1849%	31.0%	15%
Conducted economic development summits, trainings, increase economic development capacity of borough.*****	no data	0	1000%	10.0%	25%

**Advanced Alaska Gasline Port Authority project by:**

- Negotiating a Protocol Agreement with the State of Alaska
- Successfully lobbying congress to allow federal gas pipeline incentives to be applicable to an "All Alaska" project
- Negotiating an agreement with a major gas marketing firm for project development and marketing of ANS gas
- Obtaining exclusive rights to substantially completed project permits and data

\*All of the measures are reported by other sources on a calendar year basis.

\*\*Source: B. Windisch-Cole DOL Labor Economist, draft 2004 labor report.

\*\*\* Source: B. Windisch-Cole DOL Labor Economist. Annual data for current year unavailable until middle of following year; thus data reflects previous year's change and is only available through 2003 (change between 2002 and 2003).

\*\*\*\*Source: "Loan Summary" Fall FNSB Research Quarterly.

\*\*\*\*\*June 2004 Wells Fargo changed their reporting from a regional basis to FNSB specific branches.

\*\*\*\*\*Long term goal is to develop a meaningful measure of available trained workforce.

\*\*\*\*\*Consolidated "host economic development summits" with "capacity development" measurement. Activities done in partnership with Fairbanks Economic Development Corporation, University of Alaska School of Management, and Alaska InvestNet.

Dept: Mayor  
Div: Economic Development - Areawide

	2002/03 Actual	2003/04 Actual	2004/05 Approved	2004/05 Revised	2005/06 Recommended	2005/06 Approved
<b>PERSONNEL SERVICES</b>						
Permanent Salaries	-	-	-	-	-	-
Overtime Wages	-	-	-	-	-	-
Temporary Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Subtotal:	-	-	-	-	-	-
<b>COMMODITIES</b>						
Office Supplies	-	-	-	-	-	-
Computer Supplies	-	-	-	-	-	-
Operating Supplies	-	-	-	-	-	-
Books and Periodicals	-	-	-	-	-	-
Repair and Maint. Supplies	-	-	-	-	-	-
Clothing Supplies	-	-	-	-	-	-
Motor Fuels and Lubricants	-	-	-	-	-	-
Equipment Parts	-	-	-	-	-	-
Subtotal:	-	-	-	-	-	-
<b>CONTRACTUAL SERVICES</b>						
Professional Services	-	-	-	-	-	-
Communications	-	-	-	-	-	-
Travel	-	-	-	-	-	-
Professional Dues/Meetings	-	-	-	-	-	-
Training	-	-	-	-	-	-
Advertising, Printing & Binding	-	-	-	-	-	-
Insurance and Bonding	-	-	-	-	-	-
Repairs & Maint. -Bldg. & Grounds	-	-	-	-	-	-
Repairs & Maint. -Office Equipment	-	-	-	-	-	-
Repairs & Maint. -Other Equipment	-	-	-	-	-	-
Rent	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Equipment Leases	-	-	-	-	-	-
Other Contractual Services	-	-	-	-	-	-
Subtotal:	-	-	-	-	-	-
Grants Match, Indirect, Awaiting Budget	-	-	-	-	150,000	150,000
<b>CAPITAL OUTLAY</b>						
Controlled Assets	-	-	-	-	-	-
Buildings & Structures	-	-	-	-	-	-
Office Furniture	-	-	-	-	-	-
Office Equipment	-	-	-	-	-	-
Rolling Equipment	-	-	-	-	-	-
Machinery & Equipment	-	-	-	-	-	-
Land & Land Improvements	-	-	-	-	-	-
Library Materials	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-
Other Capital Items	-	-	-	-	-	-
Subtotal:	-	-	-	-	-	-
<b>GRAND TOTAL:</b>	-	-	-	-	150,000	150,000
<b>FUNDING SOURCE:</b>						
General Fund Revenues						

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**FY 2005-2006 Budget  
Fairbanks North Star Borough**

**PROGRAM BUDGET SUMMARY**

MAYOR'S DEPARTMENT – ECONOMIC DEVELOPMENT – NON-AREAWIDE

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- Partnered with FEDC, UAF, and Alaska InvestNet to found NanookTech Accelerator.
- Partnered with Alaska InvestNet, a conduit for making private equity funds available in the FNSB.

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**Dept: Mayor**  
**Div: Economic Development - Non-Areawide**

	2002/03 Actual	2003/04 Actual	2004/05 Approved	2004/05 Revised	2005/06 Recommended	2005/06 Approved
<b>PERSONNEL SERVICES</b>						
Permanent Salaries	29	-	-	-	23,810	12,190
Overtime Wages	43	159	-	-	-	-
Temporary Salaries	194	-	-	3,760	-	-
Benefits	35	2,298	-	360	13,410	6,870
Subtotal:	301	2,457	-	4,120	37,220	19,060
<b>COMMODITIES</b>						
Office Supplies	113	202	250	250	250	250
Computer Supplies	-	-	-	-	500	500
Operating Supplies	-	-	-	-	-	-
Books and Periodicals	2,101	2,099	250	250	250	250
Repair and Maint. Supplies	-	-	-	-	-	-
Clothing Supplies	-	-	-	-	-	-
Motor Fuels and Lubricants	-	-	-	-	-	-
Equipment Parts	-	-	-	-	-	-
Subtotal:	2,214	2,301	500	500	1,000	1,000
<b>CONTRACTUAL SERVICES</b>						
Professional Services	219	975	-	-	-	-
Communications	-	49	-	-	-	-
Travel	3,546	3,088	3,330	8,330	5,000	5,000
Professional Dues/Meetings	4,429	1,265	250	250	500	500
Training	-	-	-	-	-	-
Advertising, Printing & Binding	506	264	-	1,000	-	-
Insurance and Bonding	-	-	-	-	-	-
Repairs & Maint. -Bldg. & Grounds	-	-	-	-	-	-
Repairs & Maint. -Office Equipment	-	-	-	-	-	-
Repairs & Maint. -Other Equipment	-	-	-	-	-	-
Rent	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Equipment Leases	-	-	-	-	-	-
Other Contractual Services	36,000	111,500	210,000	210,000	185,000	150,000
Subtotal:	44,700	117,141	213,580	219,580	190,500	155,500
Grants Match, Indirect, Awaiting Budget	23,145	53,213	215,000	185,664	210,000	210,000
<b>CAPITAL OUTLAY</b>						
Controlled Assets	-	-	-	-	-	-
Buildings & Structures	-	-	-	-	-	-
Office Furniture	-	-	-	-	-	-
Office Equipment	-	-	-	-	-	-
Rolling Equipment	-	-	-	-	-	-
Machinery & Equipment	-	-	-	-	-	-
Land & Land Improvements	-	-	-	-	-	-
Library Materials	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-
Other Capital Items	-	-	-	-	-	-
Subtotal:	-	-	-	-	-	-
<b>GRAND TOTAL:</b>	<b>70,360</b>	<b>175,112</b>	<b>429,080</b>	<b>409,864</b>	<b>438,720</b>	<b>385,560</b>

**FUNDING SOURCE:**  
Non-Areawide Fund Revenues

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**Dept: Mayor  
Departmental Summary**

	2002/03 Actual	2003/04 Actual	2004/05 Approved	2004/05 Revised	2005/06 Recommended	2005/06 Approved
<b>Personnel Services</b>						
Permanent Salaries	330,962	355,398	410,690	410,690	446,340	434,720
Overtime Wages	77	261	630	630	630	630
Temporary Salaries	19,455	14,719	5,720	9,480	5,720	5,720
Benefits	137,595	159,354	211,960	212,320	252,190	245,650
Subtotal:	488,089	529,732	629,000	633,120	704,880	686,720
<b>Commodities</b>						
Office Supplies	4,239	7,166	4,250	4,250	4,250	4,250
Computer Supplies	621	568	500	500	1,000	1,000
Operating Supplies	-	-	-	-	-	-
Books and Periodicals	5,134	5,376	4,250	4,250	4,250	4,250
Repair and Maint. Supplies	-	-	-	-	200	200
Clothing Supplies	-	-	-	-	-	-
Motor Fuels and Lubricants	-	-	-	-	-	-
Equipment Parts	-	-	-	-	-	-
Subtotal:	9,994	13,110	9,000	9,000	9,700	9,700
<b>Contractual Services</b>						
Professional Services	49,859	42,975	52,500	52,500	48,000	48,000
Communications	54	1,291	22,200	22,200	22,200	22,200
Travel	17,515	20,041	20,140	25,140	22,540	22,540
Professional Dues/Meetings	8,615	3,305	26,250	26,250	26,500	26,500
Training	-	178	400	400	400	400
Advertising, Printing & Binding	4,247	2,067	3,650	4,650	3,650	3,650
Insurance and Bonding	-	-	-	-	-	-
Repairs & Maint. -Bldg. & Grounds	-	-	-	-	-	-
Repairs & Maint. -Office Equipment	-	125	-	-	200	200
Repairs & Maint. -Other Equipment	-	-	-	-	-	-
Rent	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Equipment Leases	-	-	-	-	-	-
Other Contractual Services	136,200	188,935	220,000	220,000	190,000	155,000
Subtotal:	216,490	258,917	345,140	351,140	313,490	278,490
Grants Match, Indirect, Awaiting Budget	23,145	53,213	215,000	185,664	360,000	360,000
<b>Capital Outlay</b>						
Controlled Assets	-	2,185	-	-	-	-
Buildings & Structures	-	-	-	-	-	-
Office Furniture	-	-	-	-	-	-
Office Equipment	-	-	-	-	-	-
Rolling Equipment	-	-	-	-	-	-
Machinery & Equipment	-	-	-	-	-	-
Land & Land Improvements	-	-	-	-	-	-
Library Materials	-	-	-	-	-	-
Leasehold Improvements	-	-	-	-	-	-
Other Capital Items	-	-	-	-	-	-
Subtotal:	-	2,185	-	-	-	-
<b>GRAND TOTAL:</b>	<b>737,718</b>	<b>857,157</b>	<b>1,198,140</b>	<b>1,178,924</b>	<b>1,388,070</b>	<b>1,334,910</b>

**FUNDING SOURCES:**  
 General Fund Revenues  
 Non-Areawide Fund Revenues